



2025

FULL
YEAR
RESULTS

AVENG
Providing a better life

RESULTS FOR THE YEAR
ENDED 30 JUNE 2025

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AGENDA

- 01 SALIENT FEATURES
- 02 FINANCIAL RESULTS
- 03 MARKET OUTLOOK
- 04 STRATEGIC REVIEW
- 05 KEY MESSAGES
- 06 APPENDICES



01

SALIENT FEATURES



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Results Summary

Significant losses on two large projects awarded prior to COVID. Project portfolio post risk mitigants performing well.

Revenue	A\$2.6 billion (R31.0 billion) 30 June 2024 A\$3.1 billion (R37.5 billion)	Operating loss before capital items	(A\$60.4 million) (R693 million) 30 June 2024 A\$34.5 million earnings (R424 million earnings)
Headline loss	(A\$84.6 million) (R975 million) 30 June 2024 A\$38 million (R466 million) earnings	Losses from J108 + Kidston	(A\$98.5 million) (R1.2 billion) Included in the operating loss before capital items in the year
Net cash	A\$211.4 million (R2.5 billion) 30 June 2024 A\$173.7 million (R2.1 billion)	Work in hand	A\$3.2 billion (R37.5 billion) 30 June 2024 A\$3.1 billion (R37.3 million) Significantly increased post year end

Executive summary

CEO's report for the year ended 30 June 2025

Infrastructure

- Australia and Southeast Asia underperformance associated with 2 projects. J108 and Kidston suffered a combined loss of A\$98.5 million.
- New Zealand continuing consistent operational excellence exceeding performance targets.
- Portfolio excluding J108 and Kidston delivering improved (year on year) profitability and operating earnings.
- Significant work won post year-end.

Building

- Operating earnings and margin improved. Reliable and predictable project execution.
- Material growth in new work won by more than 100%. Focused and deliberate pursuit within healthcare / life sciences, recreation and education sectors.

Mining

- New contract at Gamsberg ramping up volumes, investing in capital equipment and delivering increased revenue, profits and cashflow.
- Tshipi financial performance adversely impacted by restrictive mining conditions and a non-collaborative working environment resulting in lower production volumes, inefficiencies, higher costs and significant contractual claims.

Strategy update

- Separation strategy making steady progress in line with expectations and remains the key focus.



Aura and Harmony Infrastructure Program, Queensland
McConnell Dowell is delivering critical new water and wastewater infrastructure to support growth on Queensland's Sunshine Coast

Specific projects overview

Kidston Pumped Storage Hydro

Operational performance

- Progress impacted by a persistent tropical low-pressure system resulting in severe regional flooding. Full demobilisation from the site required. Returned to full operating capacity 10 weeks later.
- Productivity severely impacted by the demobilisation / remobilisation disruption, the complex nature of the work and the need to resequence major work activity as instructed by the client.
- Programme to completion has been extended and the estimated cost to complete the project has increased.
- Project completion expected by December 2026. Cash outflow will be realised over this period funded by existing cash balances.

Commercial position

- Many of the issues facing the project and leading to additional costs and delays are beyond the control of the project team and are the subject of commercial claims and negotiations with the client.

Jurong Regional Line (J108)

Operational performance

- Proceeding in accordance with the plan (cost and schedule) to completion. Key basic structural completion milestone dates being met as expected.
- All major works on track for completion this calendar year.

Commercial position

- Discussions with client to ensure successful completion and resolution of claims nearing conclusion.

Improved risk management processes introduced in 2023 would no longer allow projects with this risk profile to be tendered in the lump-sum contract form.



Kidston Pumped Storage Hydro, Queensland

Expected productivities not achieved due to technical complexity



Jurong Regional Line (J108), Singapore

Unforeseen brownfield complexity and disruption

Award recognition

Three projects shortlisted as finalists for prestigious Australian Construction Achievement Award (ACAA)

Winner: New Bridgewater Bridge in Tasmania (top).

- Third McConnell Dowell win in the last nine-year period:
 - Webb Dock (2017)
 - Chith Export Facility (2019)
- Highlights the company's leadership in marine-based construction – a centre piece of the Horizon 2030 Strategy.

Finalist: South Geelong to Waurn Ponds Duplication in Victoria (bottom left). The latter completed as part of the Djilang Alliance.

Finalist: Queen Elizabeth Hospital (TQEH) Stage 3 Redevelopment (bottom right) in South Australia by Built Environs.

The Group secured several other industry awards, including:

- **Built Environs** - MBAV Excellence in Civil Construction Award for Narre Warren Station (Victoria).
- **Built Environs** – AIB Professional Excellence Awards for The Queen Elizabeth Hospital and 150 Grenfell Street (South Australia).
- **McConnell Dowell** – Engineering NZ ENVI Awards for Timani Samau and Stan Schwalger (New Zealand).



"The project (New Bridgewater Bridge) redefines modern bridge building - delivered on time and on budget through a pandemic, with meaningful outcomes for workers, communities and the environment."

Jon Davies – Australian Constructors Association CEO

Segment overview – Infrastructure

Portfolio excluding J108 and Kidston operating at improved margin



72%
of Group Revenue

Australia

- Non-margin contributing projects awarded pre-COVID progressively being worked out of portfolio.
- Portfolio of projects awarded post enhanced risk management processes are providing higher average operating margins including recognition of provisions to address extreme weather in Queensland & a problematic client-specified technical design issue.
- Order book has declined because of a reduction in transport spend, pressure on customer budgets and a slower than expected shift toward other sectors.
- A\$196 million awarded post year end in targeted sectors.

Southeast Asia

- Newly awarded marine projects profitable.
- Continued focus on self-perform projects in the specialised marine sector in Indonesia and Singapore.
- Additional provision taken in H2 to address recently identified warranty issues on a completed project.
- Opportunity pipeline supports strategic approach in a modest, deliberate manner to improve profitability.

New Zealand & Pacific Islands

- Consistent operational excellence exceeding performance targets.
- Lower order book at year end, a strong recovery of over A\$670 million awarded post year end in targeted sectors.
- A\$334 million projects in preferred status, awaiting award.

A\$m	2025	2024
Revenue	1 900.4	2 417.1
Operating (loss) / earnings	(45.7) ¹	57.4
Operating margin	(2.5%) ²	2.4%

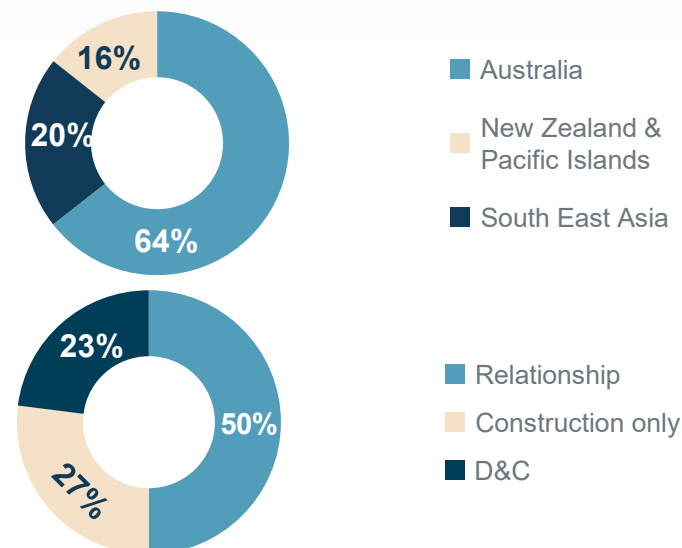
¹ 2025 operating loss includes a loss of A\$98.5 million for the J108 project in Southeast Asia and Kidston project in Australia.

² 2025 operating margin, excluding J108 and Kidston amounted to 2.7%.

Work in hand

A\$1.2 billion

30 June 2024: A\$2.2 billion



Segment overview – Building

100% of projects profitable with 91% of projects above tender margin



19%
of Group Revenue

Overall

- 21 active projects contributing increased revenue on prior year.
- Operating earnings and margin higher than FY24 and above plan due to excellent project execution.
- Significant work won in Victoria in FY25, improving work in hand to A\$864 million.

Victoria

- Considerable growth in work in hand with the award of key projects in the education, recreation and healthcare / life science sectors.
- Sector focus aligned with government spending priorities.

South Australia

- Continues to hold market leadership in healthcare sector with consistent and reliable project delivery requiring specialised differentiating expertise.

New Zealand

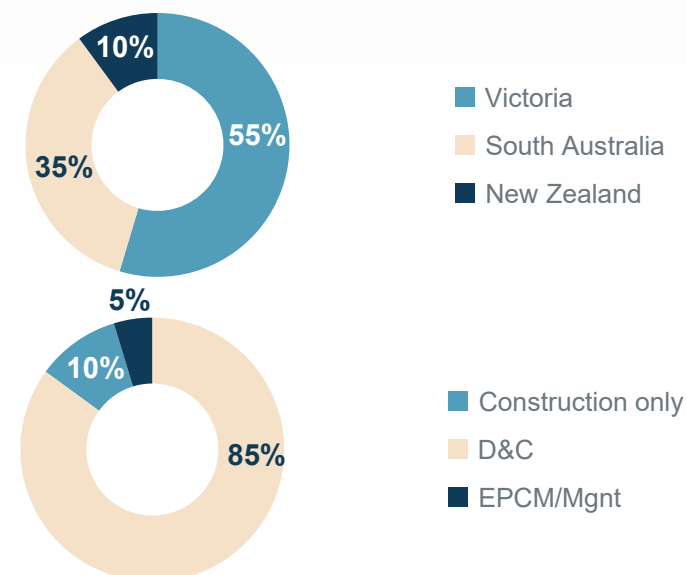
- Market slow down because of reduced government funding and stagnant population growth.
- Positioning for announced future spend in healthcare sector and various projects in partnership with Infrastructure segment across New Zealand and the Pacific Islands.

A\$m	2025	2024
Revenue	491.1	419.1
Operating earnings	17.0	8.6
Operating margin	3.5%	2.1%

Work in hand

A\$864 million

30 June 2024: A\$443 million



Segment overview – Mining

Gamsberg performing well. Problematic issues to resolve on Tshipi.

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9%
of Group Revenue

Gamsberg

- Production, profitability and cashflow in line with expectations.
- Steadily increasing volumes as additional fleet is mobilised to site.
- Onboarded all new staff with appropriate training delivering required productivity.
- Production expected to achieve peak requirement this calendar year.

Tshipi

- Restrictive mining conditions and a non-collaborative working environment resulting in lower production volumes, operational inefficiencies, higher costs and significant contractual claims.
- Material contractual claims pertaining to restrictive mining conditions, regression, weather and power failures now in formal dispute processes.
- No contractual claims recognised in 2025 operating earnings.

Fleet rationalisation

- Overall fleet rationalisation programme continues through the utilisation and renewal of existing fleet and the addition of new equipment to support Gamsberg requirements.
- Optimisation of fleet resulted in identified disposals and an impairment of A\$11.9 million.

A\$m	2025	2024
Revenue	252.6	268.8
Operating earnings	0.2	2.0
Operating margin	0.1%	0.7%

Work in hand

R13.4 billion
30 June 2024: R5.4 billion



02

FINANCIAL RESULTS



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MCCONNELL DOWELL
TASMANIA, AUSTRALIA



NEW BRIDGEWATER BRIDGE
MCCONNELL DOWELL
TASMANIA, AUSTRALIA

Australian
Construction
Achievement
awards



2025 Salient results

- **Revenue** lower than prior period following decreased activities in *Infrastructure* segment in line with expectations.
- Operating loss before capital items² (**EBIT**) significantly lower than prior year due to losses reported on two key projects of A\$98.5 million³.
- **Cash on hand** of A\$267.1 million at 30 June 2025.
- **Operating free cashflow** lower by >100% compared to 2024, albeit positive.
- **Net cash position** of A\$211.4 million, an improvement on prior year following repayment of insurance funding in Australia and continued wind down on ABFs in *Mining*.

A\$m	2025	2024
Revenue	2 629.9	3 055.3
Change ¹	(13.9%)	
EBIT²	(60.4)	34.5
Change ¹	(>100%)	
Basic (loss) / earnings per share (A\$c)	(70.4c)	20.0c
Headline (loss) / earnings per share (A\$c)	(64.6c)	29.6c
Operating free cashflow	23.2	97.9
Change ¹	(>100%)	

1 As compared to prior comparative year.

2 Disclosed as “(Loss) / earnings before capital items” on the reviewed interim condensed consolidated financial statements.

3 Key projects identified as J108 and Kidston projects in *Infrastructure* segment.

Financial performance

A\$m	2025	2024	Change ¹
Continuing Operations			
Revenue	2,629.9	3,055.4	(13.9%)
Gross earnings	79.3	175.5	(54.9%)
Gross margin %	3.0%	5.7%	(2.7%)
EBITDA	2.8	104.4	(>100%)
Depreciation & amortisation	(63.2)	(69.9)	(9.6%)
Operating (loss) / earnings before capital items	(60.4)	34.5	(>100%)
Capital expenses	(7.8)	(7.3)	>100%
Operating (loss) / earnings after capital items	(68.2)	27.2	(>100%)
Net finance expenses	(8.9)	(11.1)	(19.7%)
(Loss) / earnings before taxation	(77.2)	16.1	(>100%)
Taxation	(15.1)	9.7	(>100%)
(Loss) / earnings from continuing operations	(92.3)	25.7	(>100%)
Discontinued Operations			
Loss from discontinued operations	-	(0.1)	>100%
(Loss) / earnings for the year	(92.3)	25.7	(>100%)
Basic (loss) / earnings per share (A\$c)	(70.4)	20.0	(>100%)
Headline (loss) / earnings for the year	(84.6)	38.0	(<100%)
Headline (loss) / earnings per share (A\$c)	(64.6)	29.6	(<100%)

1 As compared to prior comparative period.

Commentary

Continuing Operations

Revenue decreased across all segments, except Building segment, by a combined 13.9% to A\$2.6 billion. Under performing projects represent a reducing proportion of revenue as these projects move towards completion.

Gross earnings decreased substantially in the year following the recognition of key project losses in the *Infrastructure* segment.

Projects awarded post introduction of enhanced risk management processes continue to perform well and contribute to an improving margin.

Capital earnings includes the net impact of impairment losses on PPE in Mining, preliminary strategic implementation costs, gain on derecognition of IFRS 16 assets and liabilities and gain on disposal, all related to Dimopoint infrastructure investment.

Taxation primarily paid on the profitable operations in New Zealand.

Basic earnings per share was calculated using a weighted average number of shares of 131.0 million shares.

Headline loss excludes the accounting for the gain on disposal of infrastructure investment, gain on disposal of property, plant and equipment and the derecognition of components at Moolmans.

Segmental results

Segmental report for the year ended 30 June 2025

A\$m

	Infrastructure	Building	Mining	Aveng Legacy	Aveng Corporate and eliminations	Total
Revenue	1,900.4	491.1	252.6	0.3	(14.4)	2,629.9
Gross earnings	41.8	30.0	13.0	(5.6)	-	79.3
Gross margin %	2.2%	6.1%	5.1%	(>100%)	-	3.0%
Operating (loss) / earnings before capital items	(45.7)	17.0	0.2	(7.2)	(24.8)	(60.4)
Capital earnings / (expenses)	1.1	-	(10.8)	7.2	(5.4)	(7.8)
Operating (loss) / earnings after capital items	(44.6)	17.0	(10.5)	0.0	(30.2)	(68.2)
Net finance expenses	4.6	1.7	(8.8)	1.3	(7.7)	(8.9)
(Loss) / earnings before taxation	(40.0)	18.7	(19.4)	1.3	(37.9)	(77.2)
Capital expenditure - replacement	16.9	-	10.2	-	-	27.1
Capital expenditure – expansion	-	-	0.9	-	-	0.9
Work in hand	1,204	864	1,148	-	-	3,216

Financial position

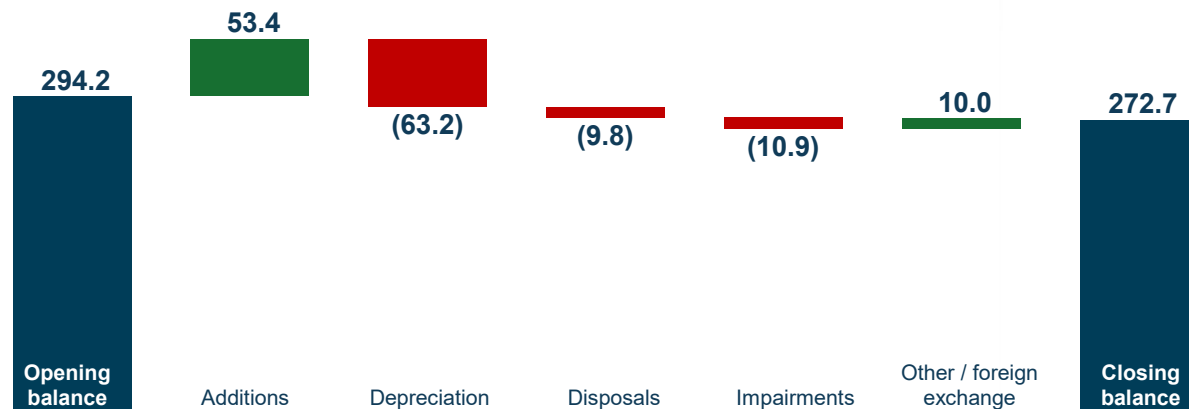
Statement of financial position as at A\$m	2025	2024	Change
Non-current assets	385.4	445.4	(60.0)
Current assets	653.6	817.3	(163.7)
Total assets	1,038.9	1,262.7	(223.8)
Foreign currency translation reserve	(950.7)	(951.5)	0.8
Retained earnings	593.8	686.3	(92.5)
Other	553.4	547.2	6.2
Total equity	196.5	282.0	(85.5)
Non-current liabilities	141.7	175.3	(33.6)
Current liabilities	700.8	805.4	(104.6)
Total liabilities	842.5	980.7	(138.2)
Total equity and liabilities	1,038.9	1,262.7	(223.8)



Taupō Control Gate Erosion Repair, Taupō, New Zealand
The erosion repairs to protect the Waikato Hydro System for Mercury was completed in June 2025 on time, to budget, and with an impressive track record.

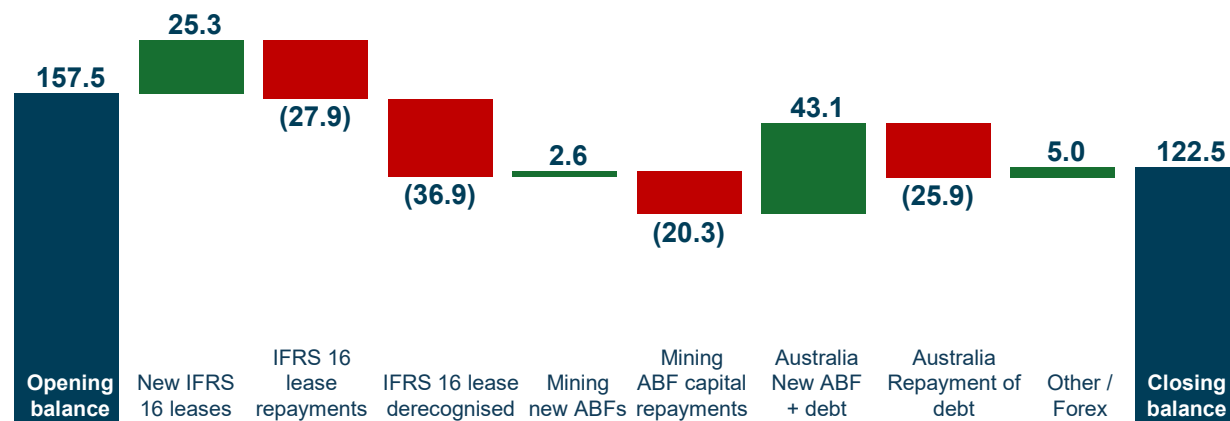
Financial position

Movements in Property, plant & equipment and Right-of-use Assets (A\$m)



- Additions represent investment in replacement mining equipment in Mining segment and replacement PPE & ROU equipment in Infrastructure segment.
- Effective annualised depreciation rate of 21.6% per annum.
- Non-critical, redundant assets in Mining were disposed in the year.
- Impairments of Mining assets earmarked for disposal.

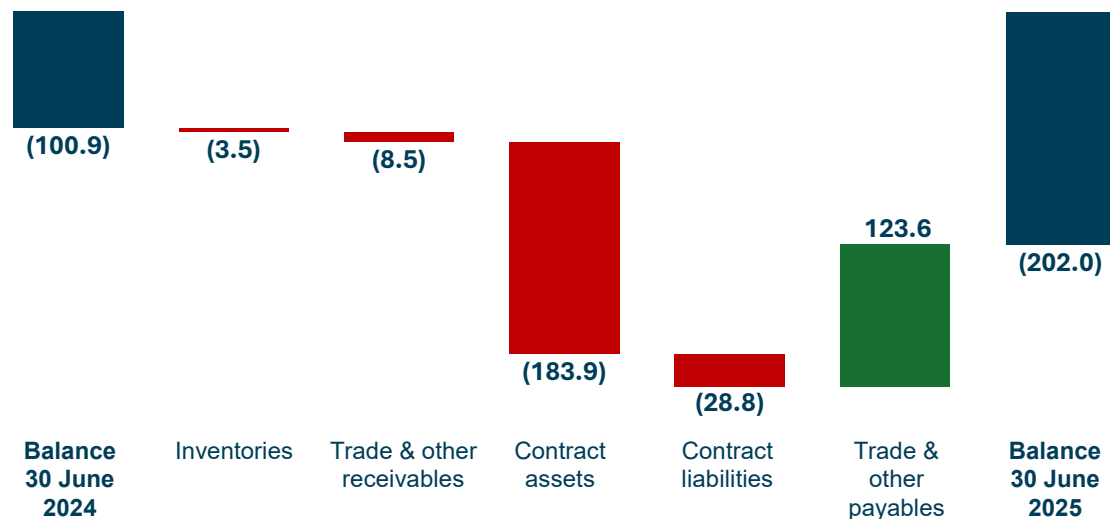
Movement in borrowings (including IFRS 16 leases) (A\$m)



- New IFRS 16 mining equipment leases in Mining segment and equipment in Infrastructure segment.
- IFRS 16 lease payments continue to reduce in line with amortisation tables.
- IFRS 16 leases derecognition relates to disposal of associated Dimopoint investment.
- Debt in the Mining segment continued to reduce in line with the amortisation for its ABFs.
- New asset-backed facility in Australia of A\$15.5 million, following repayment of debt of A\$25.9 million

Financial position

Movements in working capital



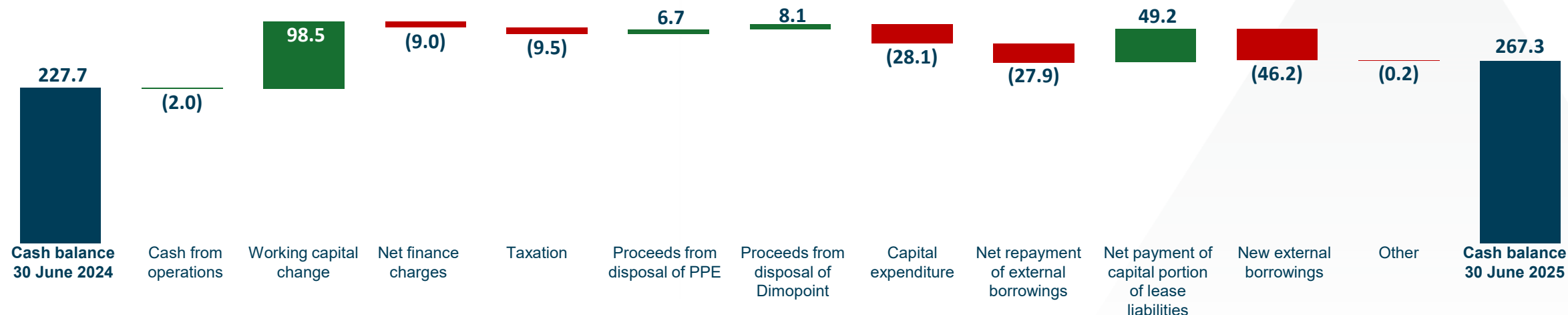
- Minimal net movement in inventories and trade & other receivables across the portfolio.
- Contract assets decreased due to contract receivables and work in progress, in line with decreased revenue levels, uncertified revenue and claims comprising timing-related variation orders and contract claims.
- Contract liabilities increased due to progress billings at McConnell Dowell.
- Trade and other payables decreased mainly as a result of the timing of project cost accruals and payment of creditors.



Queen Sālote International Wharf Upgrade, Tonga
 This critical infrastructure upgrade will achieve several objectives, including modernising and climate-proofing the facility, increasing container capacity, and improving overall port operations.

Liquidity

Movement in cash (A\$m)



A\$m	2025	2024	Change
Cash balance	267.3	227.7	39.6
South African liquidity pool	(0.1)	(4.8)	4.7
Australian liquidity pool	267.4	232.5	34.9
Borrowings	(55.9)	(54.0)	1.9
Australia ABF arrangements	(15.5)	-	(15.5)
South African ABF arrangements	(38.7)	(54.0)	15.3
Other	(1.7)	-	(1.7)
Net Cash	211.4	173.7	13.8

- Cash proceeds of R96 million (A\$8.1 million) on disposal of Dimopoint investment.
- Raised A\$23 million of insurance funding in Australia and subsequently repaid A\$18.3 million in the year.
- Entered into an asset-backed financing facility for A\$15.5 million in Australia in the period.
- ABFs backed by PPE in Mining continue to wind down.
- The Group has cash of A\$267.3 million (30 June 2024: A\$227.7 million) of which A\$59.9 million (30 June 2024: A\$76.5 million) is held in joint arrangements.

03

MARKET OUTLOOK



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PUNT ROAD OVAL REDEVELOPMENT
BUILT ENVIRONS
VICTORIA, AUSTRALIA



Market outlook

Segment strategies aligned with market trends

Infrastructure

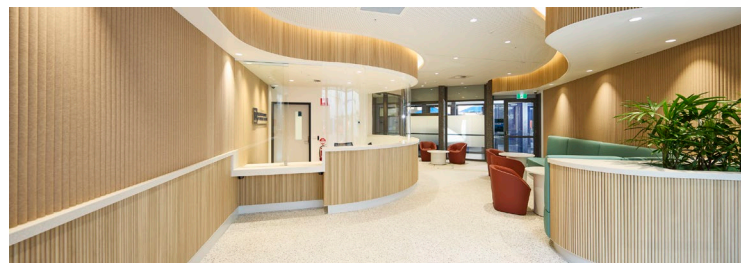
- Australia – Ongoing re-prioritisation of public sector investment away from major transport, and toward water, defence and social infra aligns with specialist focus of Horizon 2030 strategy.
- New Zealand - Improved conditions as national government invests in road transport infrastructure.
- Pacific Islands - Outlook positive on the back of defence spend and investment by multi-lateral funding agencies.
- Southeast Asia - Increasing pipeline of marine prospects specifically Singapore and Indonesia. Logistics, complex structures over water, and energy sectors are key drivers.
- A\$1.9 billion of projects at preferred status at 30 June 2025 with A\$3.3 billion tenders submitted or in progress.



Macro trends used to inform strategy remain strong
Corban Reserve Stormwater Upgrade, New Zealand

Building

- Australia - Markets remain strong with government spend in healthcare / life sciences, education and recreation sectors responding to population growth demands and replacement/upgrading of aging infrastructure.
- New Zealand - Market has slowed somewhat, but strong visible forward pipeline in health given aging healthcare infrastructure.
- A\$106 million preferred at 30 June 2025 with A\$146 million tenders submitted or in progress.



Overall building pipeline is robust
Victorian Institute of Forensic Medicine, Australia

Mining

- Mining environment continues to be impacted in South Africa by logistics infrastructure constraints in rail and port capacity.
- Demand for resources to drive electrification and energy generation remains a key economic driver of long term mine planning and development.
- Several long term opportunities emerging in the SADC region.



Overall economic conditions impacting mining sentiment
EBP Project, South Africa

04

STRATEGIC REVIEW



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THE QUEEN ELIZABETH HOSPITAL STAGE 3 REDEVELOPMENT
BUILT ENVIRONS
SOUTH AUSTRALIA



Strategy update

Enhancing stakeholder value and maximising value to shareholders

Intention

- Improved operational performance and the creation of two separate entities.

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- Continue excellent delivery and operational performance on Gamsberg.
- Resolve problematic issues (work environment and commercial) on Tshipi.
- Steady progress has been made with the overall transaction.
- Negotiations continue to take place with preferred bidder.

McConnell Dowell (incl. Built Environs)

- Continue improving margin trajectory on portfolio of projects awarded post introduction of enhanced risk management processes.
- Maintain strategic focus (Horizon 2030) and winning targeted new work within the *Infrastructure* segment.
- Right projects, clients, disciplines, people and commercial terms.
- All required supporting work, including legal, tax, statutory and financial due diligence for the separation has proceeded in accordance with plan.
- Implementation options to deliver shareholder value are well advanced with outcome expected to be concluded in the coming 12 months.

05

KEY MESSAGES



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Key messages

Focus areas

Infrastructure

- Complete the J108 and Kidston projects in accordance with current plan and finalise commercial matters with the respective clients.
- Continue to improve performance on the remainder portfolio of projects and secure new work.

Building

- Maintain positive trajectory of growth and profitability.

Mining

- Steadily increase volumes and profitability at Gamsberg in accordance with the contract.
- Improve financial performance at Tshipi through the resolution of historical commercial claims and setting a foundation for future administration of the contract.

Strategy

- Committed to all stakeholders and the long-term sustainability of all businesses.
- Overall strategic direction of the Group to pursue two separate businesses remains unchanged and is well progressed.



Auckland City Hospital Central Plant and Tunnel, Auckland
Project celebrated three years of construction in May 2025. The team has completed 91% of the work scope and is on schedule to finish the project by the end of the year.



06

APPENDICES

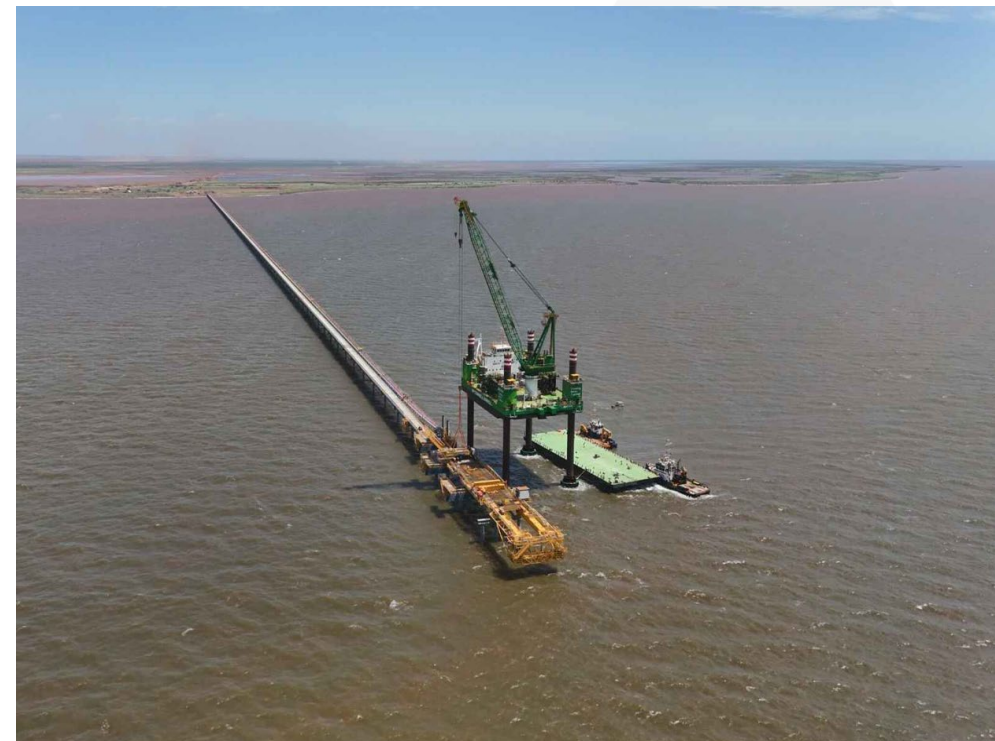
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Appendices | Comprehensive earnings

	2025	2024	Change ¹
Continuing operations			
Revenue	30 987	37 450	(17.2%)
Gross earnings	951	2 151	(52.5%)
Gross margin %	3.0%	5.7%	(2.7%)
EBITDA	50	1 281	(>100%)
Depreciation & amortisation	(744)	(857)	(13.2%)
Operating (loss) / earnings before capital items	(693)	424	(>100%)
Capital earnings / (expenses)	(92)	(90)	2.2%
Operating (loss) / earnings after capital items	(785)	334	(>100%)
Net finance expenses	(105)	(136)	3.7%
(Loss) / earnings before taxation	(890)	198	(>100%)
Taxation	(175)	117	(<100%)
(Loss) / earnings from the year	(1 065)	315	(<100%)



Mardie Salt & Potash Marine Structures, Western Australia
 McConnell Dowell has designed and constructed the marine structures using its innovative canti-traveller system and jack-up barge for speed and low impact delivery.

Appendices | Financial position

Statement of financial position as at Rm	2025	2024	Change
Non-current assets	4 499	5 427	(928)
Current assets	7 615	9 954	(2 269)
Total assets	12 114	15 381	(3 267)
Share capital	4 818	4 801	17
Accumulated losses	(4 055)	(2 989)	(1 066)
Other	1 531	1 627	(96)
Total equity	2 294	3 493	(1 199)
Non-current liabilities	1 651	2 135	(484)
Current liabilities	8 169	9 807	(1 638)
Total liabilities	9 820	11 942	(2 122)
Total equity and liabilities	12 114	15 381	(3 267)



Punt Road Oval Redevelopment, Victoria
 Built Environs is delivering a historic transformation for the Richmond Football Club

QUESTIONS & THANK YOU



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Aveng Group’s interim condensed consolidated results (interim results) are prepared in accordance with *IAS 34 Interim Financial Statements (IAS 34)*, the requirements of the Companies Act 71 of 2008 (as amended) of South Africa, the *Listings Requirements of the Johannesburg Stock Exchange* as well as the *SAICA Financial Reporting Guides as issued by the Accounting Practices Committee* and *Financial Pronouncements as issued by the Financial Reporting Standards Council*. This document also includes information that is not included in the Group’s interim results and contains non-IFRS measures. Material that is not included in the Group’s interim results has not been subject to review.

A reference to 2025 refers to the year ended 30 June 2025 unless otherwise stated. Comparative year is to the year ended 30 June 2024 unless otherwise stated. All figures are in Australian Dollars (A\$) unless otherwise stated. Monetary amounts have been rounded to the nearest million or billion which may give rise to rounding differences between the total Group numbers, sub-totals or totals.