



AGENDA

OVERVIEW

FINANCIAL ANALYSIS

OPERATIONAL REVIEW

OUTLOOK









THE PERFECT STORM

- QCLNG award and related write-down
- Write-down of uncertified revenue
- Poor operational performance and cash generation
- Liquidity
- Agreement with Australian banks
- Agreement with major funding banks
- Results delay
- Changes to the Board and executive management



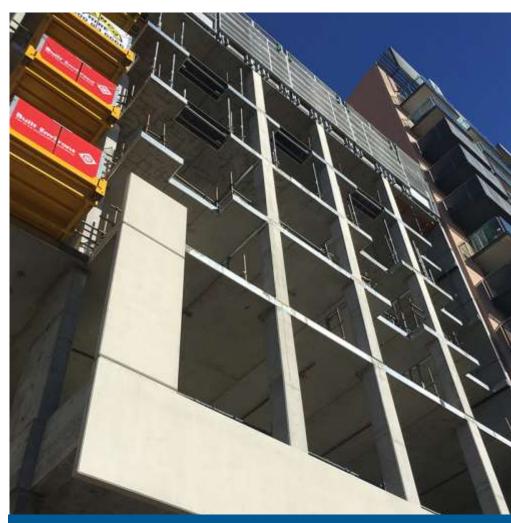
Queensland Curtis Liquefied Natural Gas Pipeline Project, Australia





SALIENT FEATURES

- Net loss of R6,7 billion and headline loss of R6,4 billion
- Non-cash impairments and write-downs on long-outstanding uncertified revenue of R5,9 billion
- Headline loss of R630 million excluding non-recurring write-downs and charges
- QCLNG award of R508 million (AUD50,5m)
- Fixed overhead expenses reduced by R503 million or 18%
- Unacceptable operating performance, hence operational intervention
- Current net asset value of R14,56 per share
- Contracting businesses' order book for FY18 100% secured
- Agreement reached with major funding banks to renew and extend facilities
- Not business as usual









UNCERTIFIED REVENUE AND IMPAIRMENTS

- The reassessment of the long outstanding uncertified revenue was guided by:
 - The need to address the balance sheet risk
 - Unfavourable claims outcomes such as QCLNG, Kenmare Resources and Mokolo Crocodile Water Augmentation
 - Current economic climate has resulted in a highly litigious environment
 - Focus on commercial settlements rather than adversarial, unpredictable and expensive litigation
 - Allowing management to focus on client relationships and current operational performance rather than time consuming litigation
- The review resulted in a non-cash write-down of R2,7 billion
- The QCLNG award of R508 million (AUD50,5m) was below expectation, resulting in non-cash write-down of R2,4 billion
- Total write-downs together with the associated deferred tax impairments amounted to R5,6 billion
- Aveng Steel assets impaired by R273 million
- Six major commercial settlements and arbitration awards have been concluded, resulting in positive cash inflows and removing uncertainty



Dr Pixley Ka Isaka Seme Memorial Hospital – Aveng Grinaker-LTA Buildings, KZN





LIQUIDITY

- Net debt of R1,070 billion (June 2016: R534 million)
- Disposed of Aveng Capital Partners assets for R821 million
- Operating cash flows not acceptable
- Impairments, poor performance and the requirement to recapitalise McConnell Dowell necessitated discussions with major funding banks
- These discussions, together with the finalisation of the review of uncertified revenue, caused a delay in release of results
- Reached agreement with major funding banks to renew and extend their facilities
- McConnell Dowell recapitalisation now complete
- Additional performance measures implemented to monitor cash flow



Majuba Rail Project, Aveng Grinaker-LTA Civil Engineering, Ermelo





STRATEGIC REVIEW

- A robust strategic review has been initiated in conjunction with independent consultants to address:
 - Optimal business portfolio
 - Identification of non-core assets
 - Creation of a sustainable balance sheet addressing :
 - optimal capital structure
 - sustainable funding model for McConnell Dowell
 - the convertible bond
 - the need for a lower interest charge
- The review will be completed in November 2017



Artist Impression: West Franklin, McConnell Dowell





REMEDIAL ACTIONS TO DATE

- Addressed uncertified revenue and derisked the balance sheet
- Improved process and controls for the recognition of uncertified revenue
- Significantly down-sized overheads
- Profit Improvement Programme at Aveng Manufacturing yet to yield full benefits
- McConnell Dowell organisational reset
 - Simplified organisation with new operating model
 - Empowered business units
 - Strengthened technical and operational capabilities
 - Structured project review process: improved project and business governance
 - Increased connectivity and collaboration enhanced efficiency
 - Strengthened client focus
 - Enhanced and refreshed the executive leadership of the business
- Aveng Board and executive management changes



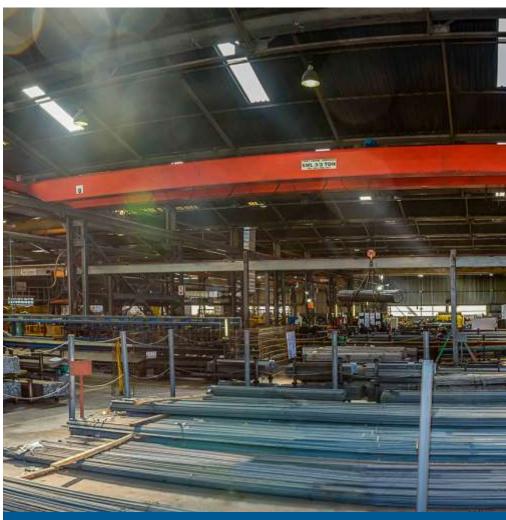
Aveng DFC Manufacturing Facility - Johannesburg





OPERATIONAL REVIEW

- Aveng Manufacturing:
 - Improved top management bench-strength
 - Executive focus required on Profit Improvement Programme
 - Focussed on markets, procurement, production efficiency and rationalise production capacity in line with demand
 - Quantified targets to be reported by half-year
- Aveng Grinaker-LTA:
 - Appointment of Aveng Grinaker-LTA managing director, search underway
 - Organisational design to be reviewed
 - Comprehensive review of major civils projects
 - Building and Coastal margin enhancement intervention
 - Mechanical & Electrical, Aveng Water and Aveng Rand Roads performing to budget
 - Report back on interventions by half-year
- Enhanced focus on cash flow and performance monitoring across the Group









MARKET CONDITIONS

- Local infrastructure market remains subdued, with limited large projects in both public and private sector. Current public infrastructure spend is focussed on the transportation, energy and water segments.
- Improved outlook for the mining sector resulting in increased production and prices in some commodities
- The Australian infrastructure market remains buoyant, limited growth expected in the mining sector but growth will be driven by road, rail and power infrastructure projects
- Australian building industry remains strong with accommodation and defence opportunities in South Australia
- Growth in Southeast Asian markets remains healthy, driven by investments in infrastructure, water utilities and energy projects
- The market in New Zealand continues to gain momentum as a result of government investment in large-scale infrastructure projects









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FINANCIAL ANALYSIS

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EARNINGS AND ADJUSTED EARNINGS

| | FY 2017 Rm | Adjusted FY 2017 Rm | FY 2016 Rm |
|--|---------------|---------------------------|---------------|
| Revenue | 23 456 | 27 442 | 33 755 |
| Gross margin % | (13.4) | 7.2 | 7.4 |
| Operating expenses | (2 305) | (2 305) | (2 808) |
| Adjusted net operating earnings / (loss) | (5 395) | (113) | 146 |
| Net interest | (444) | (444) | (341) |
| Impairment of PPE and intangibles | (278) | - | (333) |
| Write-down of uncertified revenue | (5 117) | - | - |
| Headline loss | (6 449) | (630) | (299) |
| Headline loss per share | (1 625.3) | (158.8) | |



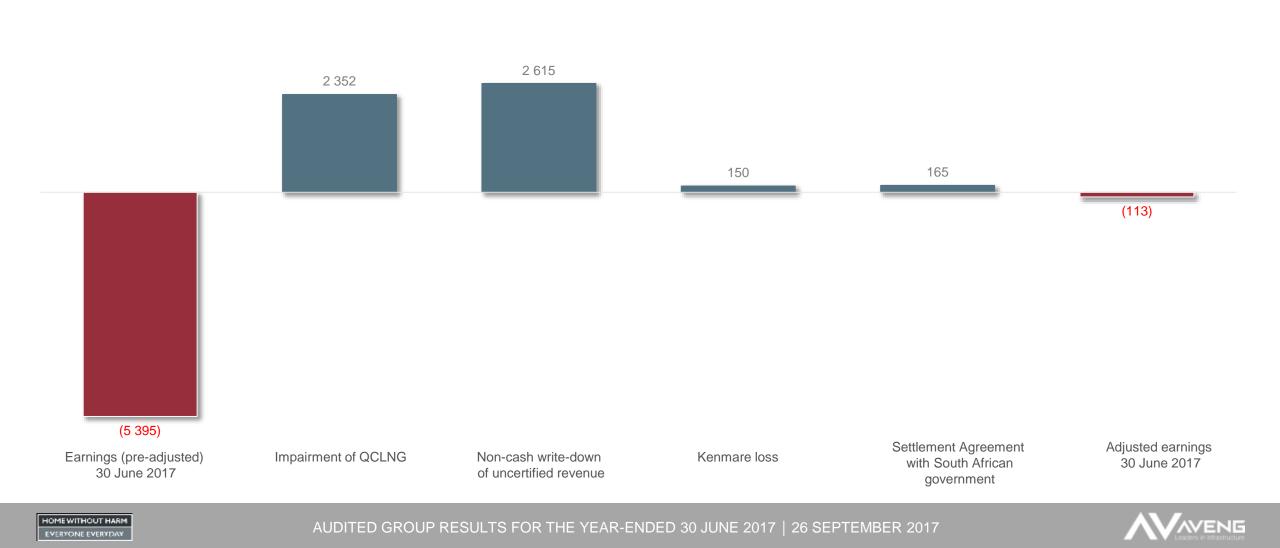
Aveng Mining, Thubelisha





ADJUSTED NET OPERATING EARNINGS - WATERFALL

Full year ended 30 June 2017(Rm)



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ADJUSTED SEGMENTAL RESULTS

| Adjusted revenue | | | | | Adjusted operating e | arnings /(loss) |
|-------------------------------------|---------------|---------------|----------|--|----------------------|-----------------|
| | FY 2017 Rm | FY 2016 Rm | % change | | FY 2017 Rm | FY 2016 Rm |
| C&E South Africa and rest of Africa | 6 080 | 7 344 | (17) | | (188) | (148) |
| C&E Australasia and Asia | 9 293 | 12 828 | (28) | | (129) | 14 |
| Aveng Mining | 4 184 | 5 026 | (17) | | 219 | 276 |
| Aveng Manufacturing | 2 444 | 2 965 | (18) | | 51 | 95 |
| Aveng Steel | 5 492 | 5 829 | (6) | | (54) | (165) |
| Other & eliminations | (51) | (237) | 78 | | (12) | 74 |
| | 27 442 | 33 755 | (19) | | (113) | 146 |





STATEMENT OF FINANCIAL POSITION

| | Jun'17 Rm | Dec'16 Rm | % change | Jun'16 Rm |
|----------------------------------|--------------|--------------|-------------|--------------|
| ASSETS | 17 687 | 22 849 | (23) | 25 332 |
| Goodwill and intangible assets | 613 | 662 | (7) | 667 |
| Property, plant and equipment | 4 611 | 4 513 | 2 | 4 843 |
| Investments | 599 | 318 | 88 | 277 |
| Deferred taxation | 1 290 | 1 870 | (31) | 1 858 |
| Other assets | 63 | 5 | >100 | 20 |
| Working capital | 8 393 | 12 363 | (32) | 13 733 |
| Non-current assets held-for-sale | 122 | 1 101 | (89) | 1 484 |
| Cash and bank balances | 1 996 | 2 017 | (1) | 2 450 |

| | Jun'17 Rm | Dec'16 Rm | % change | Jun'16 Rm |
|---------------------------------------|--------------|--------------|-------------|--------------|
| LIABILITIES & EQUITY | 17 687 | 22 849 | (23) | 25 332 |
| LIABILITIES | | | | |
| Borrowings and liabilities | 3 066 | 2 954 | 4 | 2 984 |
| Working capital | 7 260 | 6 318 | 15 | 7 208 |
| Deferred taxation | 319 | 242 | (32) | 266 |
| Other liabilities | 171 | 142 | 20 | 133 |
| Employee-related payables | 813 | 628 | 29 | 938 |
| Non-current liabilities held-for-sale | - | 129 | (100) | 247 |
| EQUITY | 6 058 | 12 436 | (51) | 13 556 |
| NAV PER SHARE | 14.5 | 29.9 | | 32.5 |





WORKING CAPITAL

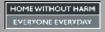
| | Jun'17 Rm | Dec'16 Rm | change % | Jun'16 Rm |
|-------------------------------------|--------------|--------------|-------------|--------------|
| Inventory | 2 085 | 2 159 | (3%) | 2 211 |
| Trade and other receivables | 1 840 | 1 721 | 7% | 2 058 |
| Amounts due from contract customers | 4 468 | 8 483 | (47%) | 9 464 |
| Current trade and other payables | (5 909) | (4 854) | (22%) | (5 886) |
| Amounts due to contract customers | (1 351) | (1 338) | (1%) | (1 322) |
| Net working capital | 1 133 | 6 171 | (81%) | 6 525 |





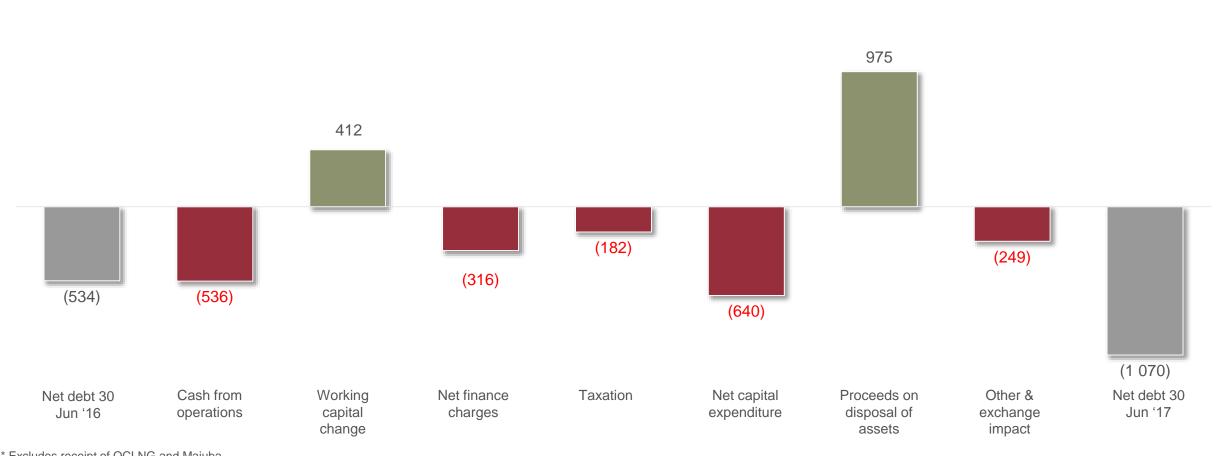
UNCERTIFIED REVENUE AND CLAIMS

| | Jun'17 | Dec'16 | Jun'16 | | | | FY | 2017 Rm | | |
|--|---------|---------|---------|---|----------------------|------------------------------|------------|-------------------------------|-----------------------------|----------------|
| Uncertified claims and | Rm | Rm | Rm | | C&E SA and ROA | C&E Australia and Asia | Mining | Manufacturing & Processing | Other & elimination s | TOTAL |
| variations | 1 760 | 6 283 | 6 584 | Contract claims | 59 | 1 266 | 153 | 29 | (358) | 1 149 |
| Contract contingencies | (701) | (286) | (390) | Uncertified variations (timing) | 141 | 320 | 145 | 5 | - | 611 |
| Contract and retention receivables | 3 411 | 2 488 | 3 272 | Uncertified claims and variations | 200 | 1 586 | 298 | 34 | (358) | 1 760 |
| Provision for contract receivables | (2) | (2) | (2) | | | | HY | 2017 Rm | | |
| Amounts due from customers | 4 468 | 8 483 | 9 464 | Contract claims | 299 | 5 130 | 139 | 33 | - | TOTAL 5 601 |
| Progress billings received | (1 205) | (1 127) | (1 014) | Uncertified variations (timing) Uncertified claims and variations | 141 440 | 228 5 358 | 179 318 | 25 58 | 109 109 | 682 6 283 |
| Amounts received in advance | (146) | (211) | (308) | | | | | | | |
| Amounts due to | (1 351) | (1 338) | (1 332) | | | | FY | 2016 Rm | | |
| customers | | (/ | (/ | | | | | | | TOTAL |
| Net amounts due from contract customers | 3 117 | 7 145 | 8 142 | Contract claims Uncertified variations (timing) | 227 292 | 5 350 185 | - 413 | - 76 | 24 17 | 5 601 983 |
| Foreign exchange impact | (462) | (639) | 910 | Uncertified claims and variations | 519 | 5 535 | 413 | 76 | 41 | 6 584 |



AUDITED GROUP RESULTS FOR THE YEAR-ENDED 30 JUNE 2017 | 26 SEPTEMBER 2017

MOVEMENT IN NET DEBT



* Excludes receipt of QCLNG and Majuba

HOME WITHOUT HARM



| | Jun'17 Rm | Dec'16 Rm | Jun'16 Rm |
|--------------------------|--------------|--------------|--------------|
| Cash | 1 996 | 2 017 | 2 450 |
| South African operations | 759 | 864 | 1 009 |
| McConnell Dowell | 1 237 | 1 153 | 1 441 |
| | | | |
| Borrowings | 3 066 | 2 954 | 2 984 |
| Convertible bond | 1 823 | 1 776 | 1 731 |
| South African operations | 322 | 217 | 348 |
| McConnell Dowell | 921 | 961 | 905 |
| | | | |
| Net (debt) | (1 070) | (937) | (534) |

| | Jun'17 Rm | Dec'16 Rm | Jun'16 Rm |
|--------------------------------------|--------------|--------------|--------------|
| Cash | 1 996 | 2 017 | 2 450 |
| Less: | | | |
| Joint operations | (625) | (683) | (696) |
| Advance payments | (146) | (211) | (308) |
| Short term facilities | (703) | (693) | (768) |
| Minimum working capital requirements | (800) | (800) | (900) |
| Liquidity requirement | (278) | (370) | (222) |
| Unutilised facilities | 1 356 | 1 761 | 1 937 |
| Liquidity headroom | 1 078 | 1 391 | 1 715 |







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SAFETY, HEALTH & ENVIRONMENT

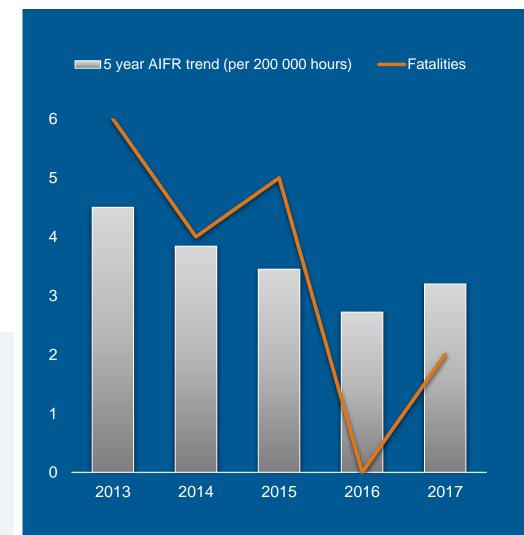
SHE Overview

- All Injury Frequency Rate (AIFR) at 3.28, marginally weaker but longer term improvement trend maintained
- Two fatalities recorded
- Continued focus and efforts on road safety in South Africa
- Improved efforts on employee health and wellbeing
- No major environmental incidents

Safety achievements

- Aveng Mechanical & Electrical Coastal: achieved 10.2 million LTI free man-hours
- Aveng ACS: achieved 6 years LTI free
- Aveng Infraset: 8 of 10 sites achieved zero LTIs during FY17
- Aveng DCF achieved no LTIs during this period

- McConnell Dowell: 16 years LTI free at its Singapore plant yard
- Aveng Mining: Sadiola mine achieved 6.5 million LTI free man-hours
- Aveng Trident Steel: lowest ever recorded LTIFR at 0.16







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OPERATING REVIEW

CONSTRUCTION & ENGINEERING | South Africa and rest of Africa | Overview

Aveng Grinaker-LTA

- Planned profitability not achieved, mainly due to:
 - Lower revenue than planned
 - Holding and retrenchment costs
 - Adverse Mokolo Crocodile settlement
 - Poor performance in the Civil Engineering business unit
 - Losses in Building and Coastal
- Mechanical & Electrical, Aveng Rand Roads and Aveng Water showed solid operating performance
- Reduced the number of underperforming contracts and further reduced overheads
- Significantly derisked the business from uncertified revenue and claims



Aveng Grinaker-LTA M&E Nitric Acid Plant, Sasolburg





CONSTRUCTION & ENGINEERING | South Africa and rest of Africa

| | FY 2017 Rm | Adjusted FY2017 Rm | FY 2016 Rm | % change |
|--------------------|---------------|--------------------------|---------------|----------|
| Revenue | 5 876 | 6 080 | 7 344 | (17) |
| Operating Expenses | (481) | (452) | (632) | 28 |
| EBIT | (392) | (198) | (148) | (34) |
| OFCF* | 422 | 422 | 461 | (8) |

* This includes the proceeds from the disposal of the infrastructure investments of R821 million

Completed awards and projects:

Construction of Majuba Rail has been completed

Leonardo and 129 Rivonia, progressing well

Dr Pixley in progress

Industry accolades:

HOME WITHOUT HARM

EVERYONE EVERYDAY

SAPOA Building Awards: Best Corporate Offices - Sasol Head Office

Fulton awards: Innovation in Concrete – van Zyl Spruit Bridge

New contract awards:

Various Mechanical & Electrical maintenance contracts awarded

Mtentu Bridge, Eastern Cape

Majuba Power Station Coal Off Loading Facility, Mpumalanga

Pampoennek Roads project, North West

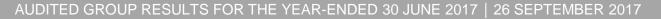
Fincorp Office Development, Swaziland

Observatory Forensics Pathology Facility, Western Cape



Aveng Grinaker-LTA Building – Sasol HQ, Sandton





CONSTRUCTION & ENGINEERING | South Africa and rest of Africa

Outlook

- Subdued market conditions expected to persist in the medium-term
- Secured order book of 93% for FY 18
- Further overhead reductions effected in 2017
- Reduced risk due to lower levels of uncertified revenue and no remaining major claims
- Solid operational performance from Aveng Water and Mechanical & Electrical

| | Two year order book (Rm) | Revenue secured FY18 (%) |
|---|--------------------------------|--------------------------------|
| Aveng Grinaker-LTA Building | 2 126 | 92% |
| Aveng Grinaker-LTA Mechanical and Engineering | 1 211 | 61% |
| Aveng Grinaker-LTA Civil Engineering | 1 492 | 100% |
| Aveng Grinaker-LTA Coastal | 1 515 | 83% |
| Aveng Water | 255 | 55% |

TWO YEAR ORDER BOOK BY PUBLIC & PRIVATE SECTOR (RM) 4737 2 095 1 815 JUN'17 DEC'16





CONSTRUCTION & ENGINEERING | Australasia and Asia | Overview

McConnell Dowell

- Market remains attractive with a steady expansion in Australia and Asia Pacific construction industry over the past 12 months
- Emerging markets of Southeast Asia will continue to invest in new infrastructure projects supported by private investments
- QCLNG award, including write-downs on other projects, resulted in substantially derisking the balance sheet
- Poor operational performance on historical projects
- Built Environs returned to profitability
- Pursuit of early claims settlement impacted the earnings negatively; however, this
 has resulted in a positive impact on operating free cash flow
- New management in McConnell Dowell is steadily improving operational performance



McConnell Dowell New Zealand, Waterview Connection, New Zealand





CONSTRUCTION & ENGINEERING | Australasia and Asia

| | FY 2017 Rm | Adjusted FY 2017 Rm | FY 2016 Rm | % change | FY 2017 AUDm | Adjusted FY 2017 AUDm | FY 2016 AUDm | % change |
|-----------------------|---------------|------------------------|---------------|----------|-----------------|-----------------------------|-----------------|----------|
| Revenue | 6 183 | 9 293 | 12 828 | (28) | 589 | 906 | 1 264 | (28) |
| Operating Expenses | (810) | (810) | (1 022) | 21 | (79) | (79) | (98) | 19 |
| EBIT | (4 370) | (129) | 14 | >(100) | (445) | (12) | 1.4 | >(100) |
| OFCF | (583) | (583) | (2 583) | >100 | (68) | (68) | (235) | >100 |

Completed projects:

Webb Dock Waterview Connection Modbury Hospital K2K Barangaroo

Industry accolades:

Australian Construction Achievement Award for Webb Dock

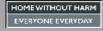
McConnell Dowell Engineering Manager, Vito Trantino, named one of Australia's 'Most Innovative Engineers' for 2017

New contract awards:

Level Crossing Removal Authority, Western Programme Alliance, Australia Dryandra Road, Australia Amrun Export Facility, Australia Murray Basin Rail Upgrade, Australia Northern Gas Pipeline, Australia Swanson Dock East Rehab Works, Australia Tangguh LNG Export Facility, Southeast Asia U2 on Waymouth, Built Environs, Australia





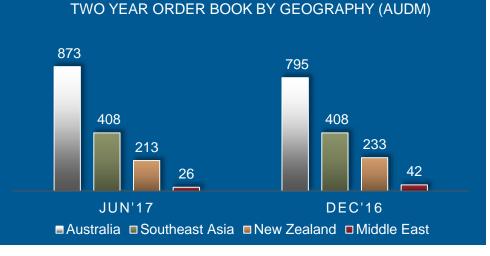


CONSTRUCTION & ENGINEERING | Australasia and Asia

Outlook

- Strong growth in rail, roads and airports expected across Australia, New Zealand and Southeast Asia as well as in public infrastructure in Southeast Asia's emerging markets
- Secured order book of 100% for FY18
- Recapitalisation improves the overall financial position
- Reset of McConnell Dowell completed and now moving towards a stabilised operation preparing for growth
- An improving order book and operational performance will improve the overall performance of the business
- Awarded key projects in all business units with clearly defined growth plans for FY18 and beyond
- Expect McConnell Dowell to return to profitability in FY18

| | Two Year order book (AUDm) | Revenue secured FY18 (%) |
|----------------|----------------------------------|--------------------------------|
| Australia | 675 | >100% |
| Built Environs | 198 | 77% |
| Southeast Asia | 408 | 73% |
| New Zealand | 213 | 85% |
| Middle East | 23 | 77% |



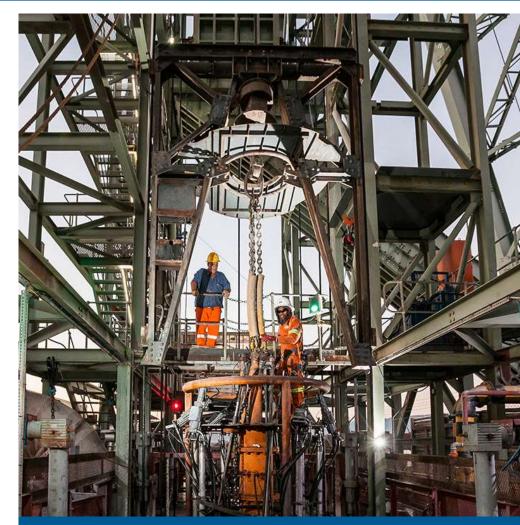




AVENG MINING | Overview

Aveng Mining

- Significant improvement in the second half due to strong operational capability
- Recent improvement in commodity prices resulted in substantial new work and some contract extensions in the open cut environment
- This has led to the deployment of idle fleet and purchase of some new fleet
- A contract in Burkina Faso negatively impacted the business as a result of equipment underperformance
- Lower market activity exists in the Shafts & Underground part of the business
- Concluded problematic contract with Wesizwe's Bakubung mine
- Increase in tender activities in both South Africa and the rest of Africa, which is evident in strong growth in order book



Aveng Mining Operations





AVENG MINING

| | FY 2017 Rm | FY 2016 Rm | % change |
|-------------------------------------|---------------|---------------|----------|
| Revenue | 4 184 | 5 026 | (17) |
| Operating Expenses | (197) | (235) | 16 |
| EBIT | 219 | 276 | (21) |
| Cash flow from operating activities | 458 | 238 | 92 |
| OFCF | (41) | 363 | (>100) |

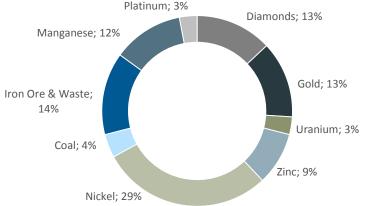
New contracts and extensions

- Extension on Sishen iron ore project
- Karowe diamond mine in Botswana
- Gamsberg zinc mine in the Northern Cape
- Khutala coal mine in Mpumalanga
- Lefa gold mine in Guinea

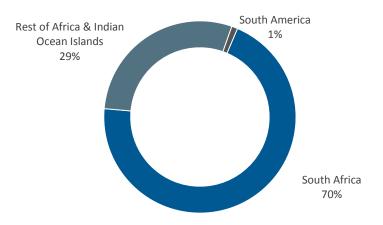
Industry awards

Awarded internationally recognised SHEQ integrated management system certification





2017 REVENUE BY GEOGRAPHY







AVENG MINING

Outlook

- Strong revenue growth expected due to an improved and diversified order book
- Maintain and improve operational performance on existing contracts and resolve operational performance in Burkina Faso and Botswana
- Pursue major open cut opportunities in coal
- Limited opportunities for Aveng Shafts & Underground
- Aveng Mining's market leading reputation places it in a strong position to pursue longer-term growth strategy in selected markets
- Improved financial performance expected for FY18

| | Two Year order book (R'm) | Revenue secured FY18 (%) | |
|--------------|---------------------------------|--------------------------------|--|
| Aveng Mining | 7 754 | 98% | |



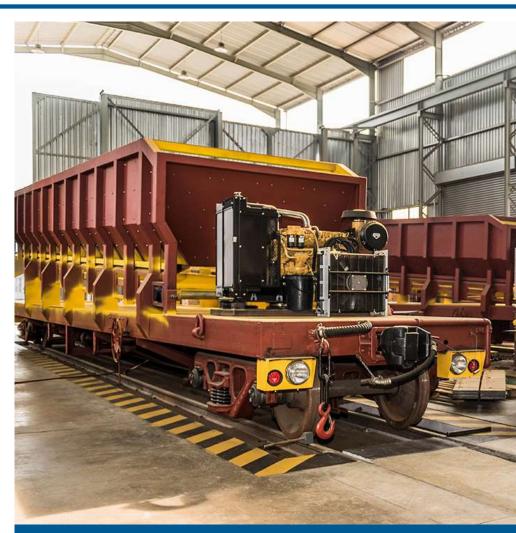




MANUFACTURING & PROCESSING | Aveng Manufacturing | Overview

Aveng Manufacturing

- South African manufacturing industry continues to experience headwinds, with low demand from water, construction, rail, mining and oil & gas
- No major rail construction in SADC and reduced rail maintenance in South Africa
- Some initial benefits realised from the structured Profit Improvement Programme introduced in FY17
- Investment to increase the capacity at Aveng Infraset's concrete roof tile manufacturing facility in Effingham, Durban



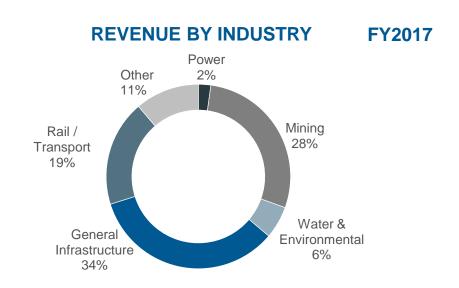
Aveng Rail Facility, Johannesburg

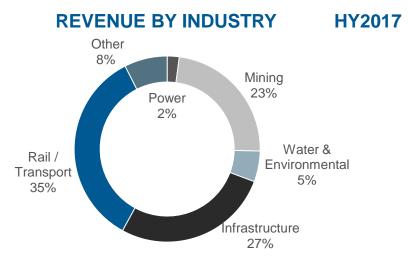




MANUFACTURING & PROCESSING | Aveng Manufacturing

| | FY 2017 Rm | FY 2016 Rm | % change |
|--------------------|---------------|---------------|----------|
| Revenue | 2 444 | 2 965 | (18) |
| Operating Expenses | (298) | (349) | 15 |
| EBIT | 51 | 96 | (47) |
| OFCF | (76) | (29) | (>100) |







MANUFACTURING & PROCESSING | Aveng Manufacturing

Outlook

- Market conditions are not expected to materially improve in the short term
- Rationalisation and consolidation of capacity and factories
- Focus on cost containment and improve production efficiencies
- Continue diversification of products and services into new markets





AUDITED GROUP RESULTS FOR THE YEAR-ENDED 30 JUNE 2017 | 26 SEPTEMBER 2017

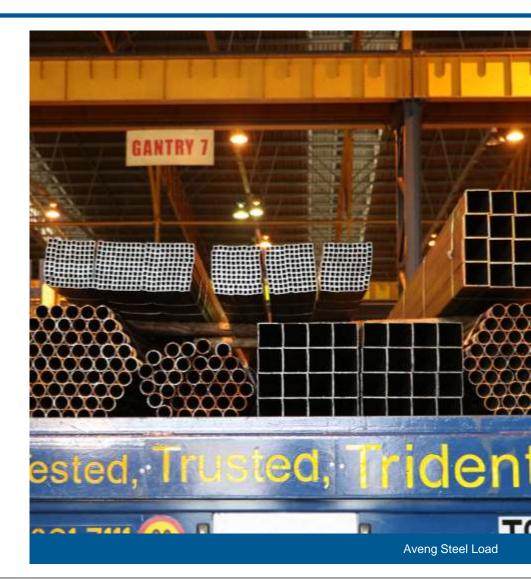
Aveng DFC



MANUFACTURING & PROCESSING | Aveng Steel | Overview

Aveng Steel

- Weak South African economic environment resulted in minimal investment in large-scale local infrastructure particularly in construction and manufacturing sectors
- Volumes remained flat, however the average steel price increased by 10%
- Numerous interventions resulted in Aveng Trident Steel reaching an EBITDA break-even position for the year
- Cash flow remained positive through further working capital optimisation
- Aveng Steeledale disposal transaction effective 1 January 2017







MANUFACTURING & PROCESSING | Aveng Steel

| | FY 2017 Rm | FY 2016 Rm | % change |
|------------------------------|---------------|---------------|----------|
| Revenue | 5 492 | 5 829 | (6) |
| Operating Expenses | (305) | (353) | 14 |
| EBITDA | (22) | (106) | 79 |
| EBIT | (54) | (166) | 67 |
| OFCF | 59 | 304 | (>100) |
| Volumes (kt) | 490 | 587 | (23) |
| Average price (R) (P/ton) | 11 000 | 10 000 | 10 |



* Results shown above include Steeledale's results for the first 6 months

** Total volumes and average selling price above, only reflects Aveng Trident Steel

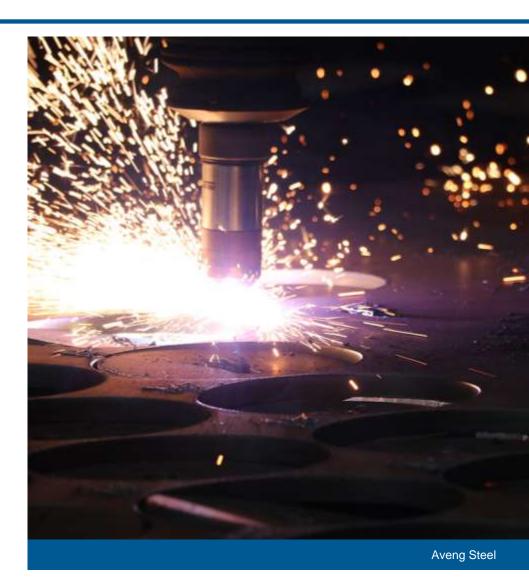


HOME WITHOUT HARM

MANUFACTURING & PROCESSING | Aveng Steel

Outlook

- Improved international steel prices expected despite over-capacity
- South African steel demand hampered by a lack of infrastructure spend
- Increased competition in South African primary steel market with commissioning of smaller mills
- Further rationalisation / consolidation and efficiency improvements planned
- No material improvement expected in financial performance









TWO YEAR ORDER BOOK & FY18 SECURED WORK

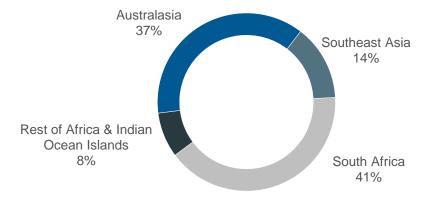
| | Two year order book | | |
|---------------------|---------------------|--------------|--|
| | FY2017 Rm | HY2017 Rm | |
| McConnell Dowell | 15 250 | 14 781 | |
| Aveng Grinaker-LTA | 6 832 | 6 696 | |
| Aveng Mining | 7 754 | 6 011 | |
| Aveng Manufacturing | 79 | 216 | |
| TOTAL | 29 915 | 27 704 | |
| Gross margin | 8.3% | 7.3% | |

| - | - | | |
|---------------------------------|---|----------------------------------|--|
| | | Oil & Gas ^{3%} Power | |
| | | 3% | |
| General infastructure 67% | | Mining 26% | |
| | | Water & Environmental 1% | |

TWO YEAR ORDER BOOK BY SECTOR

| | Secured Work (%) |
|--------------------|---------------------|
| | FY2018 % |
| McConnell Dowell | 105% |
| Aveng Grinaker-LTA | 93% |
| Aveng Mining | 98% |
| TOTAL for Group | 100% |

TWO YEAR ORDER BOOK BY GEOGRAPHY





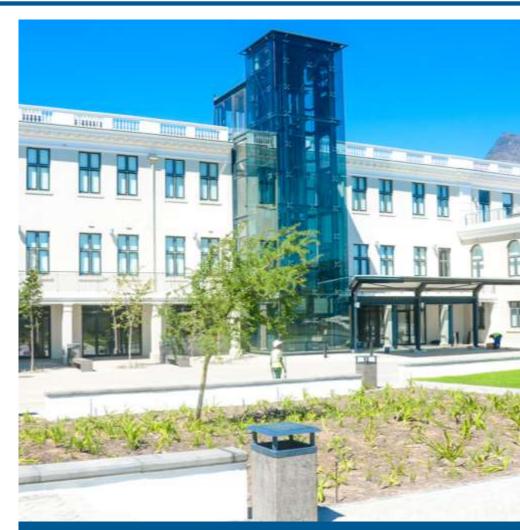
AUDITED GROUP RESULTS FOR THE YEAR-ENDED 30 JUNE 2017 | 26 SEPTEMBER 2017

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KEY ACTIONS

- Complete strategic review and communicate results by half year
- Complete operational review by half year
- Interventions activated immediately
- Implement short-term corrective measures and reporting
- Non-core assets identified and disposal process commenced
- Appoint managing director of Aveng Grinaker-LTA early in the new calendar year
- Continued focus to improve liquidity headroom



Aveng Grinaker-LTA Transnet Building, Western Cape





PROSPECTS AND OUTLOOK

- Australasia, Southeast Asia and Mining markets should provide medium-term growth opportunities
- South African infrastructure and industrial market is expected to remain muted for the medium-term
- Growth opportunities expected in McConnell Dowell and Aveng Mining
- Headwinds in SA construction, manufacturing and steel markets remain, however profit enhancement opportunities exist
- Execution, execution, execution







QUESTION & ANSWER SESSION







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RUMAT SD







ANNEXURES

REVENUE before write-downs | Construction & Engineering

| South Africa and rest of Africa | FY 2017 Rm | FY 2016 Rm | % change |
|---|---------------|---------------|----------|
| Aveng Grinaker-LTA Building and Coastal | 3 093 | 3 104 | - |
| Aveng Grinaker-LTA Civil Engineering | 1 366 | 2 322 | (41) |
| Aveng Grinaker-LTA Mechanical & Electrical | 1 248 | 1 454 | (14) |
| Aveng Water | 356 | 309 | 15 |
| Aveng Capital Partners | 18 | 156 | (88) |
| Other | (1) | (1) | - |
| Total | 6 080 | 7 344 | (17) |

| Australasia and Asia | FY 2017 AUDm | FY 2016 AUDm | % change |
|-------------------------|-----------------|-----------------|----------|
| Australia | 328 | 525 | (38) |
| New Zealand and Pacific | 270 | 323 | (16) |
| Southeast Asia | 237 | 346 | (23) |
| Middle East | 30 | 25 | 20 |
| Built Environs | 47 | 45 | 4 |
| Electrix | - | - | - |
| Total | 912 | 1 264 | (28) |





REVENUE | Manufacturing & Processing and Mining

| Aveng Manufacturing | FY 2017 Rm | FY 2016 Rm | % change |
|------------------------|---------------|---------------|----------|
| Aveng ACS | 408 | 441 | (7) |
| Aveng DFC | 481 | 469 3 | |
| Aveng Duraset | 454 | 487 | (7) |
| Aveng Infraset | 744 | 851 | (13) |
| Aveng Rail | 372 | 770 | (52) |
| Other | (15) | (57) | 74 |
| Sub-total | 2 444 | 2 961 | (17) |
| Aveng Facades (closed) | - | 4 | (100) |
| Total | 2 444 | 2 965 | (18) |

| Aveng Steel | FY 2017 Rm | FY 2016 Rm | % change | |
|---|---------------|---------------|----------|--|
| Aveng Trident Steel | 4 988 | 4 546 | 10 | |
| Aveng Steeledale (sold)* | 504 | 1 153 | (56) | |
| Aveng Steel Fabrication (closed) | - | 130 | (100) | |
| Total | 5 492 | 5 829 | (6) | |
| *Aveng Steeledale only relates to 6 months of the year – transaction effective 1 January 2017 | | | | |

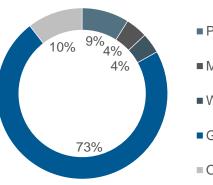
| Aveng Mining | FY 2017 Rm | FY 2016 Rm | % change |
|--------------|---------------|---------------|----------|
| Total | 4 184 | 5 026 | (17) |



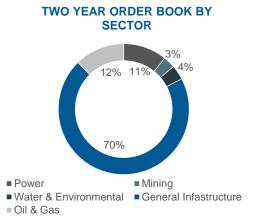


CONSTRUCTION & ENGINEERING | South Africa and rest of Africa

| TWO YEAR ORDER BOOK | | | |
|--|---|--|---|
| | FY2017 Rm | HY2017 Rm | % change |
| Aveng Grinaker-LTA Building & Coastal | 3 641 | 3 807 | (4) |
| Aveng Grinaker-LTA Civil Engineering | 1 492 | 1 063 | 40 |
| Aveng Grinaker-LTA Mechanical & Electrical | 1 211 | 1 345 | (10) |
| Aveng Water | 255 | 341 | (25) |
| Other | 233 | 140 | 66 |
| TOTAL | 6 832 | 6 696 | 2 |
| | Aveng Grinaker-LTA Building & Coastal Aveng Grinaker-LTA Civil Engineering Aveng Grinaker-LTA Mechanical & Electrical Aveng Water Other | FY2017 RmAveng Grinaker-LTA Building & Coastal3 641Aveng Grinaker-LTA Civil Engineering1 492Aveng Grinaker-LTA Mechanical & Electrical1 211Aveng Water255Other233 | FY2017 RmHY2017 RmAveng Grinaker-LTA Building & Coastal3 6413 807Aveng Grinaker-LTA Civil Engineering1 4921 063Aveng Grinaker-LTA Mechanical & Electrical1 2111 345Aveng Water255341Other233140 |

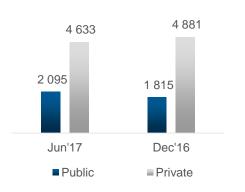


| Power | |
|-----------------------|--|
| Mining | |
| Water & Environmental | |
| General Infastructure | |
| Oil & Gas | |





TWO YEAR ORDER BOOK BY **PUBLIC & PRIVATE SECTOR (RM)**





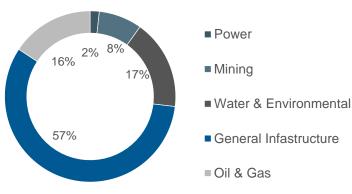


CONSTRUCTION & ENGINEERING | Australasia and Asia

Australia 3% Southeast Asia 29% 43% New Zealand 25% Middle East

2017 REVENUE BY SECTOR

2017 REVENUE BY GEOGRAPHY

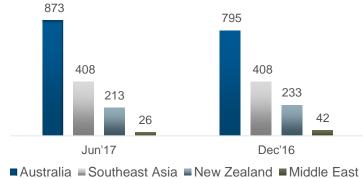


HOME WITHOUT HARM

EVERYONE EVERYDAY

| | FY2017 AUDm | HY2017 AUDm | % change |
|---|----------------|--------------------------------------|-------------|
| Australia | 675 | 662 | 2 |
| New Zealand | 213 | 233 | (9) |
| Southeast Asia | 408 | 408 | - |
| Middle East & other | 23 | 42 | (45) |
| Built Environs | 198 | 133 | 49 |
| TOTAL | 1 517 | 1 478 | 3 |
| TWO YEAR ORDER BOOK BY GEOGRAPHY (AUDM) 873 795 | TWO YEAR O | RDER BOOK BY PUBLIC SECTOR (AUDM) | & PRIVATE |

TWO YEAR ORDER BOOK





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